Bylaws of the Department of Government and Justice Studies
(Revised Fall 2016)

This document includes the policies and procedures adopted by the Department of Government and Justice Studies (GJS). These policies have been developed to implement the provisions for faculty governance found in the Appalachian State University Faculty Handbook. Additionally, the department is governed by policies promulgated by Academic Affairs, the College of Arts and Sciences, the Academic Policies and Procedures Committee and listed in the Undergraduate and Graduate Bulletins, and offices such as the Office of International Education and Development.

MISSION STATEMENT
The Department of Government and Justice Studies is committed to quality teaching and scholarship. Our fundamental purposes are to prepare students to observe critically, analyze, and understand the complex political world in which they live, prepare students to recognize and address problems in our society that affect our governmental and justice systems, and encourage students to become knowledgeable, active citizens who play vital roles in the region, state, nation, and the world. Producing the highest quality scholarship and teaching in each of our disciplines will achieve these goals.

STRUCTURE
GJS is composed of three semi-autonomous units that deliver programs in three areas: Political Science (BS, BA, MA), Criminal Justice (BS), and Public Administration (MPA). Each of these program areas has an independent curriculum committee, but, because they overlap, they are open to all members of the department. Members of the public administration and the criminal justice faculty, for example, teach courses in political science in support of the undergraduate public administration and pre-professional legal studies concentrations.

I. FACULTY

A. Voting:
All members of the faculty, excluding emeriti faculty, adjunct faculty, and part-time faculty teaching less than six (6) hours per semester, have the right to hold faculty offices and to vote in faculty meetings and faculty elections and in departmental and college committees on which they serve except as noted in Article II, Section 3. (ASU Faculty Handbook, Article II, Section 2). Those eligible to serve and vote on the department’s Promotion and Tenure Committee are all tenured faculty within the department. Those eligible to serve on and participate in election of members to departmental personnel committees are full time faculty in the ranks of instructor, assistant professor, associate professor, and professor. (ASU Faculty Handbook, Article II, Section 3). Those eligible to serve on and participate in the election of members to the department post tenure review committee are tenured full time faculty. With the exception of the PTC, proxy voting is not allowed at department meetings.

B. Department Meetings:
Department meetings are the forums in which faculty governance occurs in the department. Department meetings will be held regularly and will be generally managed according to Robert’s Rules of Order. Members of the faculty will be given an opportunity to participate in agenda setting for department meetings and attendance is expected. A majority of voting membership shall constitute a quorum. Department meetings may
be called by the Department Chair or by petition of one-third of voting members of the department. Department meetings must be called one week in advance.

C. Items that require departmental approval include:

1. Changes to the Bylaws
2. Membership of the Department Personnel Committee
3. Membership of the Department Post Tenure Review Committee
4. Off Campus Scholarly Assignments
5. International Exchanges
6. Curriculum proposals
7. Appointment of Faculty Senate Representative
8. Online course offerings
   a. Faculty seeking to teach a department course online must make the request to the appropriate curriculum committee. The curriculum committee must vote to approve. If approved by the curriculum committee, the faculty member must then submit the request to the department faculty. The department faculty must vote to approve.

II. DEPARTMENT COMMITTEES

A. Departmental Promotion and Tenure Committee (PTC)

The composition, functions, and procedures of the departmental promotion and tenure committee (PTC) as outlined in the Faculty Handbook Section 4.1.5 are the official guidelines for these committees and must be followed in all cases. The Provost and Executive Vice Chancellor shall be responsible for seeking interpretations of any relevant regulations or policies.

1. Composition of Departmental Promotion and Tenure Committee

The Promotion and Tenure Committee consists of all tenured faculty members, excluding the Department Chair and excluding those who must recuse themselves (see section 4.1.8.8).

The Department Chair shall schedule all departmental PTC meetings. While the Department Chair shall be responsible for knowing and sharing both information about procedural matters and information requested by the committee, the Department Chair’s role in the committee's deliberations and decision shall be minimal. The Department Chair shall not vote on the PTC.

At its first meeting, the PTC will elect a committee chair from among its members. The committee chair's responsibilities include compiling the votes of the committee members and forwarding the votes and the vote justification letters to both the Department Chair and Dean of the College of Arts and Sciences.

Tenured faculty members on OCSA or Family and Medical Leave are not required to serve on the PTC while on full paid or unpaid leave (6.2.3.3). However, they are eligible to serve should they decide to do so.

2. Functions of Departmental Promotion and Tenure Committees

The departmental promotion and tenure committee (PTC) makes recommendations regarding contract renewal for tenure track faculty, Emeritus status (see section 3.12), graduate faculty status for tenure track and tenured faculty (see 4.5.3 and 4.4.5.1), the granting of permanent tenure, and promotion to tenure track or tenured ranks, either when a request for tenure is made by a faculty member, or at the automatic intervals specified in section 3.8 (inclusive) of the Faculty Handbook. The committee shall make a recommendation to the Departmental Chair, who in turn shall make a recommendation to the Dean of the College of Arts and Sciences.
3. Procedures of Departmental Promotion and Tenure Committees

All meetings of promotion and tenure committees shall be held on campus. Each member of an academic department must be notified in writing of all meetings and agenda items of the PTC. The announcement should clearly state the time and place of the meeting and it should become a part of the PTC's permanent records. All tenure-track faculty members who so desire, except for those who must recuse themselves (see section 4.1.8.8), may present their views before the committee in regard to any item(s) on the agenda.

The candidate's file will remain in the main departmental office (or its electronic equivalent) and all tenured faculty members in that department will have access to review these materials.

Face-to-face deliberations among the departmental PTC members are a crucial part of the faculty review of candidates being considered for reappointment, promotion, tenure, and/or emeritus status. The justification of votes in writing should take place only after, and cannot substitute for, such face-to-face deliberation. All reasonable efforts must be made to attend meetings to discuss the candidate's case. Absentee votes and vote justification letters are, therefore, permitted only in extenuating circumstances.

Voting will be carried out anonymously by paper ballots. In addition, each member of the departmental promotion and tenure committee (PTC) shall be encouraged to complete a university-wide vote justification form citing specific evidence of why the candidate does or does not meet departmental criteria for contract renewal, promotion, and/or tenure in the areas of teaching, research, and service as per the departmental guidelines. These forms are designed to provide important information to the deans and the provost in making their decisions.

The vote justification forms, which may be anonymous, shall be submitted within three working days of the PTC meeting at which the vote is taken. These letters shall be given to the committee chair, who will then provide these to the Department Chair and the Dean of the College of Arts and Sciences at the end of the aforementioned working days, and sent through the Dean to the Provost and Executive Vice Chancellor.

The minutes of the PTC should record all persons in attendance at the PTC meeting and all members of the PTC absent from the particular meeting. A record should be kept of each personnel action considered; however, this should not include individual comments. The written record should state that the committee formally considered personnel action of the particular faculty member and should state those things that were considered. In instances of personnel action involving promotion or tenure of a faculty member, the minutes should state specifically the criteria for promotion as set forth in section 3.8 or that the items required to be considered in granting tenure as specified in section 3.8 were considered along with the departmental criteria for promotion and tenure as published in the department’s governing documents. The minutes should show the vote (the number of affirmative and negative votes) on each action, but not the votes of individual members of the committee.

All minutes of the PTC action must be approved and, if necessary, modified by a majority of the assembled committee. Such action will normally take place at the next meeting of the PTC except that, following the last meeting of the committee in a given academic year, the committee chair shall be responsible for gaining the approval of the minutes from the voting members of the committee.

A permanent file of all minutes of the PTC shall be maintained in the GJS department office. Nothing in these guidelines shall violate the confidentiality of the PTC minutes, except that any individual faculty member shall have access to those portions of the minutes of meetings in which personnel actions involving that faculty member were considered. All motions must be phrased in the affirmative.
A member may be present at the promotion and tenure committee meeting in which his or her case will be considered for the sole purpose of presenting information and answering questions. The candidate will be recused from the discussion and from the vote on his or her promotion. The candidate may rejoin the meeting for other considerations and will be allowed to participate in other PTC meetings during the year. Notification of results of the PTC vote for all candidates will not take place until the meeting is over. A member of the promotion and tenure committee may not address the PTC or cast a vote on any matter before the committee that concerns any related person.

The results of the PTC vote, written vote justification statements, the candidate's supporting material, and all related documents submitted to the committee chair, shall be forwarded to the Department Chair, who will include these materials along with her or his own recommendation to the Dean of the College of Arts and Sciences, and through the Dean to the Provost and Executive Vice Chancellor.

The Department Chair shall notify the faculty member of the results of a departmental PTC vote on reappointment, emeritus status, tenure, or promotion within three working days following the date of the PTC vote, except under extenuating circumstances. Notification to the faculty member of the Department Chair's recommendation to the Dean on promotion, tenure, reappointment, or emeritus status should be made in a timely manner as defined by the college or school, not to exceed five working days, except under extenuating circumstances.

The Department of Government and Justice Studies follows the Reappointment, Promotion and Tenure Process as outlined in the Faculty Handbook Section 4.4 Reappointment, Promotion, and Tenure

4. Promotion and Tenure: Schedule and Materials

At the first department faculty meeting in the Fall Semester, the Department Chair should announce a deadline by which time any faculty member wishing to be considered for tenure or promotion must notify the chair of their intent.

The Department Chair will present the names of faculty members wishing to be considered for promotion and tenure to the PTC. The PTC will notify the faculty member at least 2 weeks prior to formal deliberations on the request. The faculty member will supply materials he or she wishes to be considered in the deliberations 1 week prior to the formal discussion and vote of the PTC.

For full consideration of the faculty member’s accomplishments, the PTC should be provided with the following materials (see Faculty Handbook Section 4.4.5.1)

a. A cover letter explaining the faculty member’s achievements in the areas of teaching, research, and service:
   1. A narrative statement describing the candidate’s teaching philosophy and experience.
   2. A discussion of three particularly notable indicators;

b. Summary one-page vita;

c. Candidate’s vita, including evidence related to teaching, research/creative endeavors, and service. The organization of these entries is up to the candidate, but the outline should include education and experience; awards and honors; peer-reviewed/juried products (grant/contract funding, publications, presentations, exhibits, etc.); course development and teaching responsibilities and innovations; outreach and/or service to the department, college, school, university, and discipline;

d. Candidate’s departmental P&T policies;

e. Evidence of quality and effective teaching;

f. Evidence of quality research/creative activities:
   1. A narrative statement describing the candidate’s plans for continuing research/creative activities and how these activities contribute to the discipline.
   2. A discussion of three particularly notable indicators;
g. Evidence of contributions to the department/college/university and/or the profession through service or outreach:
   1. A narrative statement describing the candidate’s commitment to service.
   2. A discussion of three particularly notable indicators;

h. Copies of Annual Reviews by the Department Chair;

i. Written recommendations of the departmental promotion and tenure committee, Department Chair, Dean of the College of Arts and Sciences, and Provost and Executive Vice Chancellor will accompany the P&T dossier forward at each appropriate stage of the review;

j. Graduate faculty membership (optional): If also requesting graduate faculty membership, faculty shall submit with the dossier an independent packet: the graduate faculty membership form (http://www.graduate.appstate.edu/facultystaff/), a CV, and a letter summarizing evidence of engagement in graduate education and of staying current in the discipline, and evidence of effective teaching and mentoring at the graduate level. These materials will be considered by the departmental promotion and tenure committee in a separate vote at the same time as the P&T review. The graduate faculty membership application will be sent forward to the Dean of the College of Arts and Sciences for approval, and then to the Dean of the Graduate School for final action (for more information see section 4.5 The Graduate Faculty);

k. Any other materials that a faculty member would wish to have considered by the PTC.

The Collection of Artifacts/Documentation may include books, articles, recordings, videos, texts of grants and/or works in progress, other creative scholarly work, students’ evaluations of teaching, peer reviews of teaching, syllabi, sample student work, letters documenting service, etc. Candidates are strongly advised to consult closely with their Department Chair for guidance on selecting appropriate materials for the collection of artifacts/documentation.

5. Assistant Professor

An initial appointment to the rank of assistant professor is for a probationary term of four academic years. During the third year of the four-year contract, the PTC will consider the faculty member’s reappointment to a three-year contract. (Variations in this formula may be considered depending on exceptional factors, such as a faculty member’s prior experience, family or medical leave, or other factors in which alterations to the “tenure clock” are deemed appropriate. Such conditions are outlined in the Faculty Handbook.)

The Department Chair will present to the PTC the names of assistant professors who are to be considered for reappointment.

The PTC will discuss the faculty member's job performance and contributions to building a qualified and productive faculty. In its assessment of the faculty member’s performance, the PTC may interview the candidate or others.

A positive motion will be made, seconded, and a vote taken concerning the reappointment of each of the faculty members. When possible, the faculty member will be notified of the PTC’s decision within 24 hours. The recommendation for each faculty member will be included in the official minutes of the meeting.

The faculty member will be notified of the Department Chair’s recommendation to the Dean of the College of Arts and Sciences on permanent tenure or promotion within three days, except under extenuating circumstances. The Department Chair shall give the faculty member being considered for promotion and/or permanent tenure a brief written statement explaining the reason(s) for the Chair’s recommendation concerning the faculty member at the time the material is forwarded to the Dean.
6. Associate Professor

An initial appointment to the rank of associate professor is for a probationary term of up to five academic years. Before the end of the probationary term, the associate professor shall receive written notice whether he or she will be recommended for permanent tenure at the same or higher rank when the current term expires or not be reappointed. (Variations in this formula may be adjusted depending on exceptional factors, such as a faculty member’s prior experience, family or medical leave, or other factors in which alterations to the “tenure clock” are deemed appropriate.)

The Department Chair will present to the PTC the names of associate professors who are to be considered for reappointment.

The PTC will discuss the faculty member's job performance and contributions to building a qualified and productive faculty. In its assessment of the faculty member's performance, the PTC may interview the candidate or others.

A positive motion will be made, seconded, and a vote taken concerning the reappointment of each of the faculty members. When possible, the faculty member will be notified of the PTC’s decision within 24 hours. The recommendation for each faculty member will be included in the official minutes of the meeting.

The faculty member will be notified of the Department Chair’s recommendation to the Dean of the College of Arts and Sciences on permanent tenure or promotion within three days, except under extenuating circumstances. The Department Chair shall give the faculty member being considered for promotion and/or permanent tenure a brief written statement explaining the reason(s) for the Chair’s recommendation concerning the faculty member at the time the material is forwarded to the Dean.

A promotion at any time from the rank of associate professor to the rank of professor confers permanent tenure from the effective date of the promotion.

7. Professor

Appointments at the rank of Professor shall be with permanent tenure.

B. Department Personnel Committee (DPC):

1. Composition of DPC Committee

The DPC shall consist of 8 voting members and 2 alternates. The three departmental programs - Political Science, Criminal Justice, and Public Administration- will each have 2 tenured faculty members serve on the DPC. The department, as a whole, will elect 2 untenured voting members, 1 tenured alternate, and 1 untenured alternate.

The Department Chair serves as the chair of the DPC and is a non-voting member. The Department Chair presides at all meetings, except when the personnel action being considered involves the Chair, in which case the Dean of the College of Arts and Sciences presides at the meeting.

2. Election of DPC Members and Terms of Service

After being notified by the Department Chair, the members of the faculty in Political Science, Criminal Justice, and Public Administration shall meet in their respective programs prior to the first departmental faculty meeting in the fall of each year. The members of each program will nominate 1 tenured member from their program to serve on the DPC.
Faculty members will be expected to participate only in those program areas in which they perform significant teaching and scholarship. In a case where a faculty member participates in the curriculum of more than one program, that faculty member may fully participate in the nominating process and may serve as a representative to the DPC from any of those programs. However, for the purposes of nominating and serving as a representative to the DPC, a faculty member may vote in only one program’s nominating process per year.

At the general faculty meeting of the department, the slate of candidates from the three programs will be compiled. The list will be voted on “in total,” with a simple up or down vote by the department for the entire slate of candidates. If the vote should fail, the three programs will be asked to reconsider their nominations and a new vote shall take place.

After the election of the tenured members of the DPC, the floor will be open for nominations of 1 tenured alternate, 2 untenured voting members, and 1 untenured alternate. For the tenured alternate position, all tenured faculty are eligible without regard to program. For the untenured voting and alternate positions, all qualified untenured members of the department may be nominated without regard to program.

Tenured faculty members will be elected to serve 2-year terms, on a staggered basis. The tenured alternate will serve a 1-year term. Untenured members and untenured alternates will serve a 1-year term. No faculty member may serve more than 2 consecutive terms.

Eligibility to vote and to serve as a member of the DPC is outlined in the Faculty Handbook, IV, Section 1. Only full-time tenure-track or tenured faculty holding the rank of instructor, assistant professor, associate professor, or professor may vote for and hold office on the DPC.

If a vacancy occurs because of resignation, the appropriate alternate will serve for the remainder of the term.

3. Alternate DPC Members:

The alternate members should attend all meetings.

The tenured alternate will vote if one of the tenured members is absent. A non-tenured alternate will vote if one of the non-tenured members is absent.

The alternates may discuss matters in the meetings.

The appropriate alternate will serve and vote whenever a matter before the committee concerns another committee member or person related to a committee member.

4. DPC Meetings

Meetings will be called when the need arises by either the Department Chair or upon request of at least two members of the committee or one-fourth of the entire faculty of the department.

These meetings will be held in Anne Belk Hall.

Each member of the department will be notified in writing one week in advance of all meetings and the agenda of the DPC. The announcement will clearly state the time and place of the meeting, and it will become a part of the DPC’s permanent records. Department members who so desire may present their views before the committee in regard to any item(s) on the agenda, but will be excused during the discussion and voting.
5. **DPC General Procedures**

In all cases involving a vote on personnel decisions, eight voting members of the DPC must be present. The appropriate alternate member will have full voting powers when substituting for a regular committee member.

All personnel actions will be by written ballot and counted by the Department Chair. Ballots of DPC actions should be placed in a sealed, labeled, and dated envelope.

Committee actions must be supported by an affirmative vote of at least 75% of the committee's voting membership.

When a DPC member is under consideration for reappointment, he or she will be excused after the interview and during the discussion and voting.

The DPC may request any appropriate information and recommendations relevant to the considered action from any member of the department or outside source prior to taking action on matters of reappointment. Any member of the department may present information or recommendations relevant to the action under consideration.

The DPC's action and any documents submitted to the committee will be forwarded to the Dean of the College of Arts & Sciences. This recommendation will be separate from that coming from the Department Chair.

It is unethical for any DPC member to discuss or make implications outside the DPC meetings about information relative to any discussions and/or recommendations.

The DPC will follow the procedures in *Robert's Rules of Order* except when there is a conflict with the *Faculty Handbook*, in which case the *Faculty Handbook* takes priority.

6. **DPC Duties**

The DPC will consider **Reappointment and Non-Reappointment of Instructors and Lecturers**

The Department Chair will present to the DPC the names of instructors who are to be considered for appointment or reappointment. Appointments at the rank of instructor are normally for one year, up to a total of seven years.

The DPC may interview and will discuss the faculty member’s job performance and contributions to building a qualified and productive faculty.

A positive motion will be made, seconded, and a vote taken concerning the reappointment of each of the faculty members under consideration. An initial appointment to the rank of instructor is for a probationary term of one academic year.

Unless at any point the instructor is not reappointed, he or she may be reappointed successively for six terms of one academic year, a total of seven such terms.

After seven consecutive years of employment at the rank of instructor, by his or her request, a faculty member may be reappointed as a lecturer, with a fixed-term contract.

Appointment at the rank of lecturer comes with a fixed-term contract. As these are often multi-year contracts, the DPC should consult with the program faculty before making appointments at the rank of lecturer.

The recommendation for each faculty member will be included in the official minutes of the meeting. The DPC will not consider salary matters of any nature.
7. **DPC Records**

At the beginning of the academic year at the first meeting of the DPC, the committee will elect a recorder from its voting membership who will keep accurate records of the minutes of the meetings during the year.

The minutes will record all persons in attendance at the DPC meeting and all members of the DPC absent from the particular meeting. A record will be kept of each personnel action considered; however, this will not include individual comments. The written record will state that the personnel committee formally considered a personnel action of the particular faculty member and will state those things that were considered and what action was taken. The minutes will show the vote, the number of affirmative and negative on each action, but not the votes of individual members of the committee.

All minutes of the DPC actions must be approved and, if necessary, modified by a majority of the assembled committee. Such action will normally take place at the next meeting of the personnel committee except that, following the last meeting of the committee in a given academic year, the recorder will be responsible for gaining the approval of the minutes from the voting members of the committee.

A secure and permanent file of all minutes and the ballots of the DPC will be maintained in the departmental office. Nothing in these guidelines should violate the confidentiality of the DPC minutes, except that any individual faculty members will have access to those portions of the minutes of meetings in which personnel actions involving that faculty member were considered. No other copies of minutes will be retained.

C. **Search Committees**

The department has adopted ad hoc search committees for faculty recruitment.

1. **Selection of Members:** The Department Chair, with the following stipulations, should select members of search committees:

   Number of Members and Composition: The composition of each ad hoc search committee will, whenever feasible, consist of at least five voting members; three of the members will be faculty whose primary discipline is the same as that of the position to be filled (Political Science, Criminal Justice, Public Administration), and one member each from the other two disciplines. Generally, the three members from the primary discipline will have teaching areas that are similar to those in which the applicant will teach. The Department Chair will appoint the chair of the search committee. The Department Chair will serve as an ex officio member of all search committees.

2. **Administrative Arrangements:** Search Committees will perform all functions related to faculty recruitment as described in the *Faculty Handbook*, including reviewing the credentials of all applicants for new or vacant positions, interviewing selected candidates, and making a recommendation to the chair of two or more qualified persons to fill the position [*Faculty Handbook*, Section 4.1.3.1(a)]. Specifically, Search Committees will:
   a. Draft a job description to be approved by the Department by majority vote.
   b. Select candidates to be interviewed after input from all interested faculty.
   c. Meet formally with candidates to discuss issues related to teaching and curricula interests and qualifications.
D. Department Post Tenure Review Committee (PTR)

Post-tenure review is a comprehensive, formal, periodic evaluation of cumulative faculty performance, the prime purpose of which is to ensure faculty development and to support and encourage faculty excellence. A complete description of the rules governing PTR can be found in section 4.7 of the Faculty Handbook.

Section 4. 7. 4 of the Faculty Handbook states: “A post-tenure review committee for a department or academic unit will be elected by a vote of the tenured faculty in the department or academic unit. The tenured faculty will elect from among themselves three tenured faculty, who will serve staggered, non-renewable, three-year terms. The post-tenure review committee elects a chair from among its members. The tenured faculty will elect tenured faculty members to fill any vacancies each year. The tenured faculty may also fill vacancies caused by resignation or other contingencies.”

In the Department of Government and Justice Studies, the PTR committee must include at least one person from Political Science and one from Criminal Justice.

The chair of the post tenure review committee – for any given member of the department who is undergoing post tenure review – should be from the discipline of the person being reviewed. Hence, for example, a political scientist will chair a political science review. The PTR committee will always choose the chair.

Two alternates will be selected for the committee, on an annual basis, one from Political Science and one from Criminal Justice. Alternates may relieve standing members for one of these reasons:

1) Absence (one member of the committee may be on OCSA, for example)
2) Workload
3) Conflict of interest (many of us publish together, for example)
4) A member of the committee is up for PTR

The department will hold an election for a new member or an alternate from the appropriate discipline when a vacancy occurs.

PTR is a personnel issue. Hence, confidentiality on PTR issues must be maintained at all times. Faculty members are expected to create a five-year plan for each review cycle under PTR. The plans can be modified annually by the faculty member.

At the time of review, the faculty member under review will provide the committee with a brief one-page summary of their accomplishments over the previous five years and a current vita. The department chair will provide the review committee with copies of the faculty member’s annual reviews for the previous five years, and a copy of the faculty member’s five-year plan.

After review of submitted materials, the post-tenure review committee shall provide to the faculty member being reviewed and the departmental chair a one-page summary concerning its evaluation and shall designate the faculty member’s performance as “exceeds expectations,” “meets expectations,” or “does not meet expectations.” The summary with designations shall be provided to the faculty member and chair within fifteen (15) working days (barring extenuating circumstances) of receiving the materials. The post-tenure review committee’s feedback should include recognition for exemplary performance.

The department chair shall provide a written review in addition to the review of the committee. The chair shall provide a written copy of his/her evaluative review to the faculty member within fifteen (15) working days (barring extenuating circumstances) from the time that the department chair receives the review committee’s summary or from the time that the faculty member provides his or her written response to the committee recommendation (see Section 4.7.8 of the Faculty Handbook).

The faculty member under review may provide a written response to the PTR committee and the chairs reviews under the guidelines articulated in section 4.7.8 of the Faculty Handbook.
Any faculty member receiving a “does not meet expectations” rating will have an opportunity to improve performance under guidelines established by the dean and the department chair.

E. Curriculum Committees
Curriculum committees are composed of all department faculty members who self-identify with the discipline or subfield - Political Science, Public Administration, or Criminal Justice. Members of the department may attend and participate in more than one curriculum committee. For the purposes of nominating and serving as a representative to the DPC from a particular curriculum committee, a faculty member may vote in only one program’s nominating process per year.

Curriculum committees are responsible for the general governance of the curriculum in each program area. This includes review and approval of course proposals, curriculum changes, the creation of new concentrations with programs, the elimination of concentrations within programs, preparing course schedule proposals, approval of job descriptions, and any other issues relevant to governance in these areas.

F. Other
Unanticipated Recruitment: During the summer or during a period of severe time constraints (i.e. late in the semester, during semester break, unexpected resignation, etc.), the Department Chair may not be able to convene the entire PTC or DPC in order to consider a temporary or part-time faculty replacement. In this case, the Department Chair will consult with as many members of the PTC as feasible concerning the actions taken.

III. ADMINISTRATION

A. Assistant Chair Policy
The Assistant Chair shall be selected by the Department Chair and approved by a majority vote of the department faculty. Only tenured faculty may stand for appointment as Assistant Chair. Prior to the selection of a new Assistant Chair, the Chair will send a call for applications to all eligible faculty with deadline dates clearly stated. All tenured and tenure-track faculty are allowed to submit written confidential comments to the Chair about applicants’ qualifications. When possible, the Assistant-Chair should represent one of the programs not represented by the Chair’s academic background. The initial Assistant Chair appointment shall be for three years. A continuation of service of 1-3 years may be recommended by the Department Chair and approved by a majority vote of the faculty.

Responsibilities:
It is the general responsibility of the Assistant Chair to work with the Department Chair to guide the department toward its goals. The position will also provide faculty another level of administrative communication.

It is the specific responsibility of the Assistant Chair to:

1. Represent the chair in case of the Chair’s absence. This may require up to five week of summer service;
2. Serve as departmental representative on university committees as needed;
3. Assist with scheduling of classes and room assignments;
4. Assist with orientation of new departmental faculty;
5. Advise chair and assist in implementing, and evaluating short and long-term goals, objectives, standards, programs, and utilization of resources;
6. Assist with course transfer credit and course substitutions as needed;
7. Sign routine forms such as student course overrides and special course forms;
8. Contribute to the completion of other departmental tasks as they arise.

**Review:**
The Assistant Chair should be reviewed annually by the Department Chair and a written summary of that review (enumerating strengths and concerns) should be placed in the personal file of the Assistant Chair. In the event of a negative review relative to the position and subsequent documented attempts at remediation, the Department Chair may replace that person at the end of the current academic year. The faculty will approve the new appointment by majority vote. The faculty may also request replacement of the assistant chair by a 2/3 majority vote to consider the issue and a 2/3 majority vote to replace the Assistant Chair.

**Chair Discretion:**
By mutual agreement of the Assistant Chair and the Chair, the responsibilities of the Assistant Chair may be altered in accordance with the specific skills of the Assistant Chair and in accordance with the needs of the Chair and the department. However, substantive changes shall be communicated to the faculty at large. In the event that a new Chair replaces the current Chair, the new Chair may select a new Assistant Chair (with faculty approval) or continue with the current Assistant Chair (if time remains on the contract).

**Remuneration:**
The Assistant Chair will be compensated with a salary increment increase provided by the Dean’s office in the College of Arts and Sciences and a reduction in class load as budget constraints allow.

**B. Graduate Program Directors**
The Department Chair appoints graduate program directors.

Graduate program directors are responsible for the day-to-day operation of graduate programs, which includes curriculum design and development, recommending course schedules, receiving and collecting application materials, admitting students, liaison with the department, college, university, and community, advising, recruitment, intern placement and supervision, placement, management of the examination, capstone, and/or theses processes, coordination of the graduate assistant pool, coordinator of the graduate assistant selection process, strategic planning, assessment, managing the program curriculum committee, and coordination with other departmental graduate directors.

**Graduate program director evaluation and term limits.**
The faculty of the Department of Government & Justice Studies embraces evaluation of program directors as well as term limits for program directors, and establishes the following policies (Effective July 1, 2011):

a. **Evaluation of Graduate Program Directors:** A faculty member serving in the position of program director will be evaluated at the end of each year of service as part of his or her annual faculty evaluation, conducted by the Department Chair. The Department Chair will seek input from each of the faculty teaching within that program with regard to performance as it relates to the goals of the program; faculty teaching within that program will be asked to complete an evaluation form similar to that utilized in evaluations of Departmental Chairs.
Term Duration for Graduate Program Directors: A faculty member serving in the position of program director may serve in that position for a period of five years. The Department Chair, after consulting with faculty teaching in that program, will then appoint a new faculty member to direct the program for a term of five years.

In the case where a program director wants to remain in his or her position for a period longer than five years and/or where a new suitable director cannot be identified, the faculty of the department may approve one additional term of three years of service based on a majority vote of all departmental faculty members; this must be preceded by a majority vote of the faculty comprising the curriculum committee.

Years served in the position of “Interim Director” do not apply to this policy.

C. Undergraduate Program Coordinators

The Department Chair appoints undergraduate program coordinators.

Undergraduate program coordinators are responsible for coordinating curriculum committee meetings. This includes the ability to call meetings, set the agenda, and generally preside over them.

The activities of department curriculum committees are listed in Section II. E. of these bylaws.