

Cody Taylor

Ph.D. Public Administration

Durham, NC, 27701

Cell: 704 530 1229

Email: taylorcr1@appstate.edu

LinkedIn: <https://www.linkedin.com/in/cody-taylor-mpa-20938185/>

ORCID: <https://orcid.org/0000-0002-8964-2063>

Teaching Portfolio: <https://sites.google.com/view/teaching-portfolio-cody-taylor/home>

Education

- Ph.D. North Carolina State University School of Public and International Affairs, May 2025**
Fields: Economic/Community Development, Organization Theory, Public Management, Networks, Public Policy
- MPA Appalachian State University, 2020**
Concentration: Public Management
- B.S. Appalachian State University, 2016**
Major: Political Science
Concentration: Public Administration
Minor: Economics
Honors: Suma cum laude, University Honors, Departmental Honors

Academic Experience

Appalachian State University, College of Arts and Sciences

Department of Government and Justice Studies

Assistant Professor, 2025 – Present

PA 5240 Regional Governance

PA 5360 Public Personnel Administration

North Carolina State University, School of Public and International Affairs

Department of Public Administration

Research Assistant, 2021 – 2025

Jeff Diebold, Ph.D., 2022 – 2025

Jason Coupet, Ph.D., 2021 - 2022

Research Team Member

Fire Chasers Project

Branda Nowell, Ph.D., Fall 2023 – Present

Instructor of Record, Fall 2024

PS 371 Research Methods

Instructor of Record, Spring 2023

PS 312 Introduction to Public Administration

Teaching Assistant, Fall 2022

PS 201 American Government and Politics – Lab

Guest Lecturer, Fall 2022

PA 515 Research Methods – Descriptive Statistics and T-Tests using R Studio

Department of Military Sciences

Guest Lecturer 2022

MS 201 Military Leadership and Ethics - Cultural Competency and Awareness

Dissertation

Putting the Oliver Twist on Publicness Theory

Publications

Taylor, C.R., Afshan, S. and Lawrence, K.L. (2025), Participatory Budgeting for Social Equity: A Comparative Analysis. *Public Admin.* <https://doi-org.prox.lib.ncsu.edu/10.1111/padm.13055>

Taylor, C., & Nowell, B. (2024). Institutional Approaches for Studying System-Oriented Networks. *Systems*, 12(5), 159. <https://doi.org/10.3390/systems12050159>

Invitation to Revise

Submitted

Diebold, J., **Taylor, C.** Other People's Money: An Evaluation of State Pension Board Composition and Investment Fees to External Asset Managers.

Working Papers

Taylor, C., Sanchez, E., Kim, S., & Nowell, B. High, Low, or Just Different?: Investigating Institutional Capacity to Partner across Diverse Municipalities.

Russell, D., G., **Taylor, C.**, Crout Jones, R., Choi, I. Talking the Talk or Walking the Walk? How Local Government Priorities Redirect Federal Funds in Local COVID-19 Recovery.

In Preparation

Blau, N., **Taylor, C.**, Sanchez, E., Nowell, B., & Kim, S. Identifying Purpose-Oriented Networks.

Sanchez, E., Blau, N., **Taylor, C.**, Nowell, B., & Kim, S. Mapping Complexity: A Methodology for Remotely Sensing System-Oriented Networks.

Practitioner Reports

Taylor, C., Polly, A., & Little, M. Building Economic Opportunity through Strategic Purchasing: Increasing utilization of historically underutilized businesses in North Carolina, *Create/NCGrowth*. **Expected Completion Fall 2024**

Taylor, C., Polly, A., & Little, M. (2023). Proposed Strategic Plan for the UNC System to Increase Utilization of Historically Underutilized Businesses, *Create/NCGrowth*.

Laboratory of Analytic Sciences. (2023). 2022 Conference on Applied Data Science. *Technical Report*. https://drive.google.com/file/d/1j5zkAUT2_QL10ZyIKJiEve7ry3WGZCQN/view [contributor].

Conferences Presentations

Taylor, C., Sanchez, E., Kim, S., & Nowell, B., High, Low, or Just Different?: Investigating Institutional Capacity to Partner across Diverse Municipalities.

Crout Jones, R., **Taylor, C.**, Russell, D., G., Choi, I. Talking the Talk or Walking the Walk? How Local Government Priorities Redirect Federal Funds in Local COVID-19 Recovery.

Diebold, J., **Taylor, C.** (2023). Other People's Money: An Evaluation of State Pension Board Composition and Investment Fees to External Asset Managers. Association for Public Policy Analysis and Management

Taylor, C., Afshan, S. A, and Lawrence, K. (2023). A New Look at Participative Budgeting: Implementation and Social Equity. American Society for Public Administration.

Taylor, C. and Coupet, J. (2022). Measuring Efficiency with Stochastic Frontier Analysis for Public and Nonprofit Organizations. Public Management Research Conference.

Taylor, C. and Coupet, J. (2022). On Cutting Muscle and Bone: Evidence from the 2020 USPS Cuts. Public Management Research Conference.

Kraft, N., **Taylor, C.**, and W, Ashley. (2022). "That Looks Weird": Detecting Changes in Temporal Knowledge Graphs. Summer Conference on Applied Data Science.

Unpublished Academic Works

Taylor, C. (2020). *Risk Perception and Cybercrime Amongst North Carolina Local Government Managers* (Unpublished master’s capstone project). Appalachian State University, Boone, NC.
Taylor, C. (2016). *Mapping Transgressions: The Road to Privacy* (Unpublished honor's thesis). Appalachian State University, Boone, NC.

Grants and Funding

Gaston College Upward Bound
 Five-Year Continuation Grant
 Awarded nearly \$1.5 million

Service

Association for Public Policy Analysis and Management
 Student Activities Committee Member 2024
Appalachian State University, University College
ACCESS Program
 Scholarship Selection Committee Member 2023
North Carolina State University, School of Public and International Affairs
Department of Public Administration
 Strategic Planning Committee 2024 – Present
 Ph.D. Student Advisory Council 2022 – Present
 Ph.D. first-year student peer mentor 2022 – 2023
United States Navy Reserve
First Class Petty Officer’s Association
 Master-at-Arms 2022 – 2023

Professional Experience

NCGrowth – Anchor Institutions Create Economic Resilience, UNC Chapel Hill 2022 – Present
 Economic Development Analyst
United States Navy Reserve 2014 – Present
 Cryptologic Warfare Officer (O1) 2024 – Present
CONUS Navy Reserve Center – Greensboro, NR C10F NIOC GA GNC
 Cryptologic Technician (Collection) Petty Officer First Class 2014 – 2024
 Operations Department Leading Petty Officer 2019 – 2024
 Assistant Command Fitness Leader 2019 – 2024
 Master-at-Arms, First Class Petty Officer Association 2022 – 2023
OCONUS Deployment – Combined Joint Task Force, Iraq
 Non-Commissioned Officer in Charge 2018
 Signals Intelligence Analyst 2018
 Signals Intelligence Collection Manager 2018
 SIGINT Linguist Manager 2018
 Voting Assistance Officer 2018
North Carolina State University Laboratory of Analytic Sciences June 2022 – August 2022
 Defense and Intelligence Analyst
Gaston College Upward Bound 2019 - 2021

Project Advisor
Appalachian Community Capital February 2021 – June 2021
 Appalachian Economic Development Finance Fellow

Previous Employment and Internships

Engaging Local Government Leaders Data Analysis Cohort 2021
 Engaging Local Government Leaders Popular Annual Financial Report Fellow 2020
 Office Administrator, Triangle Krav Maga 2017 - 2018
 Legal Assistant, Law Office of Elisabeth Murray-Oberteint 2016 – 2017
 Intern, Watauga County Clerk of Court - Estates and Special Proceedings 2015
 Intern, Lincoln County Managers Office 2013

Extracurricular Involvement

North Carolina City and County Management Association, Member 2022 - Present
 International Association of City and County Managers, Member 2022 - Present
 Appalachian State University Local Government Alumni Association, Member 2020 - Present
 Public Management Research Association, Member 2022 - Present
 Association of Public Policy and Management, Member 2022 - Present
 American Society for Public Administration, Member 2022 - Present

Additional Experience

Increasing proficiency in ArcGIS Pro
 Proficient in Excel, SPSS and STATA
 Increasing proficiency in R Studio
 Increasing proficiency in Python
 Navy Officer Development School 2025
 NASPAA-Batten Student Simulation Competition: Sustainable Transit 2020
 Lincolnton-Lincoln County Chamber of Commerce, Member 2020
 Alternative Spring Break Experience, Appalachian State University - Puerto Rico 2014
 Study Abroad, Greece 2013

Qualifications/Certifications

North Carolina State University Teaching Certificate
 Inclusive Excellence Certification, NCSU Office of Institutional Equity and Diversity
 Active Top Secret/Sensitive Compartmentalized Information (TS/SCI) Security Clearance
 Active Counterintelligence Polygraph
 Battle Force Communication Intelligence (COMINT) Analyst
 Enlisted Information Warfare Specialist
 Human Subjects Research – CITI
 Engaging Local Government Leaders Data Analysis 101 Certification
 FEMA Introduction to Incident Command Systems Certification
 FEMA Fundamentals to Emergency Management Certification
 M4 Rifle Sharpshooter
 M9 Pistol Sharpshooter
 Neo4j Fundamentals Certification
 Graph Data Modeling Fundamentals Certification
 Cypher Fundamentals Certification

Awards and Honors

Navy and Marine Corps Achievement Medal 2024

Navy and Marine Corps Commendation Medal	2022
Team Award – EFNEP, Gaston College Upward Bound	2021
Joint Service Commendation Medal	2018
Joint Meritorious Unit Award	2018
Navy Good Conduct Medal	2018
Naval Reserve Meritorious Service Medal	2018
Inherent Resolve Campaign Medal	2018
Global War on Terrorism Service Medal	2018
Armed Forces Service Medal	2018
Navy and Marine Corp Overseas Service Medal	2018
Most Outstanding Senior in the Curriculum, Appalachian State University	2016
Summa Cum Laude, Appalachian State University	2016
Departmental and University Honors, Appalachian State University	2016
ACCESS Scholar, Appalachian State University	2012 – 2016
National Defense Service Medal	2014
Golden Leaf Scholar	2012